City-to-city cooperation on participatory waste management strategies: Lessons from Battambang-Phitsanulok

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Step 1: Identify problems of SWM in Battambang city





- About 60 ton/day of waste is collected and dumped in designated disposal site by a waste collection company. Sometimes burning is practiced.
- High risk of heavy metal contamination to paddy fields
- Local government is lack of capacities both in terms of personnel and budget
- Lack of legal enforcement





- High percentage of organic waste (>70%)
- Existing of composting plant

But

On average, about 1 ton/day of organic waste is composting

Because

- No waste separation at source
- Time consuming for separation of organic waste at the composting plant

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Step 2: Make political commitments and seek supports

- The vice mayor has strong commitment to improve municipal solid waste in Battambang
- Getting supports from the mayor
- Seek for external supports
 - IGES
 - Phitsanulok Municipality, Thailand
 - etc.





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Why Phitsanulok Municipality is selected?

- No good model city in Cambodia
- Waste management practices of Phitsanulok Municipality seems to be applicable in Battambang city – scale, budget, etc.
- The size of the city and culture are not so different



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Step 3: Identify key stakeholders

- It can be different based on the context of each city
- For Battambang
 - Provincial government
 - City government
 - Waste collection company
 - Market owner
 - Market committee
 - Vendors
 - Market cleaner
 - Market waste collector
 - Composting plant operator
 - Residents



Step 4: Improve capacity and relationship of key stakeholders

- Received training at Phitsanulok Municipality
 - 22 representatives: City government, markets & residents, waste collection company, composting plant operator (NGO)
 - Participatory waste management, waste separation at source, composting, and quantification of GHG emissions
 - Lecture, site visit, and brain storming
- Improved stakeholder's relationship and shared ultimate goal to improve waste management in the city



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Step 4: Formulate working group

- Trained stakeholders formed a working group which lead by the vice mayor
 - Representatives from the city government
 - Representatives from markets
 - Representatives from communities
 - Representative from waste collection company
 - Representative from composting plant operator
- The working group facilitates and implements pilot project



Step 5: Setting ultimate goal

- Working group have dialogues to identify ultimate goal and strategies for implementation
- Public hearing
- The goal or the program should generate benefits to various stakeholders

Battambang city

Increase organic waste to composting facility

•Reduce waste to landfill to save landfill space, minimise environmental impact, and reduce GHG emissions



10

Step 6: Develop plan and strategy to implementation

- Active discussion to formulate the working plan according to the local conditions
- Conducting questionnaire surveys with vendors and residents in surrounding communities
- Drafting a local directive on waste separation at source for composting based on multi-stakeholders consultation
- Public hearing consultation with stakeholders
- Intermittently consultation with partner city, donors and stakeholders







11

Step 7: Start implementation

- Implement the projects in three main markets and surrounding communities
- Awareness raising campaign by the City (involvement of university students)
- Learning by doing adjust the practice to overcome problems
 - Increase numbers of bins for waste separation by waste collection company
 - Rearrange waste collection points and storage area
 - Try to collect compostable waste and non-compostable waste separately
 - Etc.





Step 8: Monitoring and evaluation by the third party



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Step 9: Review the implementation strategies

- Often, problems arise through the course of implementation
 → Need to review the strategies and find solution together with stakeholders
- After each meeting, role sharing of each stakeholder must be cleared







Achievement (2012-2013)

- Implemented a pilot project in 3 markets in 2012 but reduced to 1 market (private) in 2013
- Increase sorted organic waste to composting plant from 30 to 70 tonnes per month
- Reduce direct greenhouse gas emission by 13 tonnes carbon dioxide per month (saving 24 tonnes carbon dioxide per month based on a lifecycle approach)

Out of plan (co-benefits)

- Some sorted organic waste is sold or given to farmers as animal feed
- Residents have questioned on why not also separating plastic waste



Potential of sustainability and scaling-up

- The private market has recruited new staff for promoting cleanliness and organic waste separation at source
- The national government has grant the city a 'city beauty and waste management office' with a scholarship to train officer
- The vice mayor who is very committed to the waste management program becomes the mayor and the supporting staff become the chief of the city beauty and waste management office
- Battambang city becomes a member city of Climate and Clean Air Coalition (CCAC) which can receive more technical support to improve solid waste management to reduce emissions of short-lived climate pollutant (mitigating climate change)



Keys to success

- High administrative commitment from the City and support from the provincial government → Aiming for a national award
- Confident of trained stakeholders
- Active cooperation from all stakeholders: City (high administrator), NGO (COMPED), waste collection company (CINTRI), market's operator and trained residents
- Strong commitment of the stakeholders (city, market operator, waste collection company, composting operator, trained residents)
- Regular onsite monitoring and supervision by the third party
- Financial support
- Patient and Listening to Each Other!



Benefits of city-to-city cooperation

- Visualised the benefits of waste management by seeing good examples from the partner city – role model city
- Gained more confident to conduct the project
- Intermittently received technical support from the partner city
 - not to duplicate the same mistake
- Reduced cost for consultant
- Improved relationship between the two cities
- Etc.





Benefits of participatory waste management

- Reduce risk of failure
 - Receive more supports and gains knowledge input from key stakeholders
- More capacity to work
 - All stakeholders will allocate their resources
 - Budget
 - Personnel
 - Idea
 - Etc.





Yes, We Can and You Too!



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